Annual Work Plan of the Interagency Woody Biomass Utilization Group (WBUG) – 2010/2011

The Interagency Woody Biomass Utilization Group – an interagency effort to promote the ecological and economically sustainable use of woody biomass – is working on a number of contracting, coordination, policy and regulatory issues. The following Work Plan was reviewed and developed by the WBUG at our quarterly strategic planning meeting in Washington, DC on June 9, 2010. This Plan is a living document and is continually modified and updated as work progresses. It has also been modified based on input from our external partners. Exhibit One shows the specific activities the WBUG will undertake as we finish up 2010 and 2011. Included in the plan is a calendar of events at which the WBUG will participate and potentially display the WBUG exhibits (Exhibit Two), as well as a list of the interagency and external working groups in which WBUG members are participating (Exhibit Three).

ACTION ITEM: Task team leads need to hold regular coordination calls with team members to keep work progressing

ACTION ITEM: Task team leads will update each of their respective task sections of this work plan and post the updated version of the work plan on the EPA web portal. These updates are due at minimum before each quarterly meeting and ideally before each monthly call.

ACTION ITEM: Need to address all items of plan marked with ?????

Acronyms Referenced in this Document:

DOI = Department of the Interior

EPA = Environmental protection Agency

USDA = Department of Agriculture

USDA FS, or FS = US Forest Service (within USDA)

BLM = Bureau of Land Management (within DOI)

BIA = Bureau of Indian Affairs (within DOI)

FWS = Fish and Wildlife Service (within DOI)

NPS = National Park Service (within DOI)

DOE = Department of Energy

NRCS = Natural Resources Conservation Service (within USDA)

NWOA = National Woodlands Owners Association

SAF = Society of American Foresters

NASF = National Association of State Foresters

NACD = National Association of Conservation Districts

WGA = Western Governor's Association

Exhibit One: 2010/11 WBUG Activities

Action	Agencies and Tasks	Timeframe
Align Work Plans:	All Federal Agencies	
Continue to coordinate Agency	<u>Team Leader:</u> WBUG Chair	
plans to improve coordination	<u>Team members:</u> (All WBUG members)	On-going
and efficiency		
	Share Programs Of Work among agencies: coordinate with other	ID timeline (i.e. quarterly meetings,
	federal agencies and, to the extent practical, with State	monthly conference calls, task calls and
	organizations and other non-federal partners.	meetings)
	Meeting(s) and conference calls to achieve better coordination	
2. Contracting Cuido/Issues	among <i>all</i> agencies DOI (lead), EPA, DOI USDA FS/CSREES	Need to identify team members and
2. Contracting Guide/Issues: Identify and resolve contracting	Team Leader: Henry Bastian (DOI)	establish goals and objectives for this
barriers and capacity building in	<u>Team members:</u> (Ed Gee, McKinley-Ben Miller, Faline Haven,	task with timelines ????
emergency operations and	Bernie Ryan)	task with timelines ::::
biomass feedstock	Bornie regard	P1: Task team to identify
development	Phase 1: Need to review and consider counterpart regulations for	The factor of th
	USDA Forest Service and DOI acquisition / Contract regulations	
Highlight and identify the	(Jim Bowmer; BLM / Tim Dabney FS). Counterpart regulations:	P2: Task team to identify
challenges, accomplishments,	include entities beyond USFS and BLM, DOI, EPA;	
and incentives across	Includes - barriers to woody biomass as a feedstock (reliable,	
bureaus/agencies.	predictable supply). Other points of coordination include: Steve	
	Hart FS Legislative Affairs and Ron Hooper AQM.	
	Issue includes cancellation ceilings and not having enough funding	
	in the Washington Office to cover.	
	Potentially work to get revolving set aside at the national level. The	
	Good Neighbor Policy might have the potential to broaden activity	
	due to sole-source contracts with states.	
	Phase 2: Stewardship contracts/agreements technical training,	
	assistance and capacity building. Technical assistance training	
	modules partially developed. Explore the idea of wood/biomass consortiums (COOPS) and go to	
	broader landscape management including tribal lands.	
Desk Guide on	Phase 1: USDA Forest Service Completed	P1:
Land Mgmt Project Design:	Thuse 1. Obbit of est service Completed	Complete; on website for USDA FS
Develop field desk guides on	Phase 2: US DOI	gomproto, on nozone to objett o
Federal biomass project design	<u>Team Leader:</u> Henry Bastian (DOI)	P2: USFWS plan in development. Other
and implementation (Phase 1 &	Team members: BLM, BIA, FWS, NPS, (McKinley Ben-Miller,	DOI bureaus in varying stages.
2: Federal)	Fred Wetzel, Bernard Ryan, ????NPS)	Approach is to have DOI bureaus
,	Phase 3: USDA FS and NRCS with partners (NWOA, SAF,	develop bureau plans and role up
Community and landowner	NASF, FSA, BCAP, etc)	common elements into a department plan
assistance; cooperative field	Team Leader: ??	Need to establish timelines for this
desk guide on biomass project	<u>Team members:</u> others????, Daniel Cassidy, Ed Gee, Steve	task????
design and implementation (Phase 3: non-federal)	Yaddof, USFS	P3:Need to develop new timeframe with
(Friase 3. Hull-leueral)	Agroforestry is a potential addition; something similar to CRP.	other partners????
	Products should be listed in the action plan, with labels and	onioi partifora: : :
	descriptions, or a link to that listing be provided.	
	Design and Evaluation of resources for holistic management and	
	trade-offs. Environmental analysis.	
	Monocultures, species and habitat; sustainability analysis.	

4. Interagency Web Site:	USDA FS (lead), DOI, DOE, Departments, Bureaus, agencies and	Done – site public 8/31/07 at
Increase biomass focus in	appropriate associated members	www.forestsandrangelands.gov
interagency websites with	<u>Team Leader:</u> Marcia Patton-Mallory (USFS),	<u>www.srootoanarangoanao.gov</u>
appropriate links; one-stop	<u>Team members:</u> Kim VanHemelryck, Steve Yaddof, Henry	Updates to this website as part of regular
clearinghouse for technical	Bastian, Sue LeVan, Craig Hustwitt.	WBUG business and actions.
information and assistance;	[Coordination with Larry Lesko USDA FS and Nancy Guerrero DOI	
links to partner organizations	as Biomass is part of larger website - www.forestsandrangelands.gov]	P2R: Each agency needs to evaluate
links to partitor organizations	Phase 1: Team leader will serve as coordinator and facilitator with	their own sections providing updates and
	maintenance and budget. Leader will manage team for content	appropriate links.
	and clearance process; committee to work through processes and	
	bring things back to WBUG as necessary.	P2R: Operation and maintenance to
	Phase 2 - Repeat: Web site operation and maintenance needed.	continue on 18 month schedule
	Each year with change of WBUG chair a simplified review will	
	occur. Team will do a complete review every 18 months.	
5. Current Agencies	Chair of Woody BUG (lead), DOE, USDA, DOI, EPA, DOD, and	Ongoing
Budgets and initiatives:	DOC Toom London, Daniel Cassidy	Will be addressed as appropriate at
Coordinate biomass initiatives	<u>Team Leader:</u> Daniel Cassidy <u>Team members:</u> Ed Gee, Donna Perla, Craig Hustwitt/John Ferrell,	Will be addressed as appropriate at quarterly meeting(s).
that are releasable to the public	Henry Bastian	quarterry meeting(s).
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	Summary / inventory of all efforts is needed and list agency	
	programs authorized and appropriated \$, as well as contacts. How	
	to share budget information highlighting Biomass activities. A plan	
	and justification of a program of work on Woody BUG is needed.	
	Leadership role and staff assignment.	
	The inventory should be tied to Action 11, Feedstock and Market	
	Development, commerce, and transport.	
	Initiatives include: ARRA funding past and future, BCAP, grants,	
	agreements, bioenergy facilities,	
	A link to programs and initiatives should be on the Web site with	
	connections/link to incorporation of information in success stories.	
	Link to Biofuels Action Plan and other Administration renewable	
	energy and climate change initiatives	
	Future focus should be on areas and activities that should be	
/ Training Dealers	targeted to assist with marketing to young entrepreneur.	Amandad O amaning
6. Training Package: Compile curricula, field tours,	USDA FS (lead), USDA CSREES, DOI Bureaus, and appropriate partners (NASF, NACD, NRCS, WGA and others)	Amended & ongoing
and training handbooks for field	Team Leader: Sue LeVan (USDA)	Need to identify team members
practitioners and community	<u>Team members:</u> Susan Ford, Daniel Cassidey, Bruce Wight, Jene	Need to identify team members
leaders; vocational and trade	Livingston, Larry Biles)	P1: Initial draft of training completed and
schools; focus on sharing,		shared at June 2010 WBUG meeting.
encouraging training and	Phase 1: Pull together information on training; Focus on	Ĭ
identifying gaps via the web	"collection", sharing, directing, and linking folks to regional training	P2: Pending - Approval and post on web
	programs. Identify technical assistance that is available. Highlight	site in appropriate location.
	regional workshops at meetings/calls and on website, additional	
	information from land grant universities can be found at the e-	
	extension Web site.	
	Phase 2: Put information on the web site with appropriate links.	
	Once a set curriculum can be identified, then training can be	
	developed. NRCS should play a role so that actual training can be	
	applied to the ground.	

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7. Success Stories: Highlight success stories for public outreach, training, and program support and justification. Information supporting reports to Congress and opportunity to highlight non-federal lessons learned and benefits, as well as accomplishments of WBUG.	All; USDA FS (lead) <u>Team Leader:</u> Sue LeVan and Barry Lilly (USFS) <u>Team members:</u> Daniel Cassidy, Henry Bastian, McKinley Ben-Miller Phase 1: Common format / template has been developed Phase 2: Outreach to WBUG membership and agencies to have stories from each department. – Need examples for each year. Phase 3: Review by task team and post on web site. Link to other websites stories where multi-purpose work is	Success stories from all agencies with template from Sue LeVan currently being collected; P1: Provided to WBUG 2010 P2: ???? P3: ????
accomplishments of WBOO.	occurring.	
	Links to task number 5.	
8. Communication Plan:	All: USDA FS (lead) , DOI, EPA, DOE,	
Develop WBUG communications and marketing products to be used by various levels of the Agency to	Team Leader: Ed Gee / Faline Haven (USFS) Team members: Robert Westover (USFS), Henry Bastian (DOI), Donna Perla (EPA), Catherine Roberts (EPA), Marilyn Buford (FS), Craig Hustwit (DOE), Steve Yaddof (USFS), Neil Bosworth	P1: papers have been developed and submitted but have not been reviewed – Biomass Splash page was developed in winter of 2010. ?????
generate support for WBU. Used as a precursor for the	Initially, develop three separate briefing papers-	P2: Pending review of phase 1.
public.	Phase 1: one page briefing paper (BP) for executive's within each Agency and/or Department,	P3: Pending review of phase 1.
	Phase 2: One page BP for politicals and/or Biomass R&D Board, Phase 3: One to two page BP for each Agency for their respective field units. Phase 4: Communication and marketing plan. Focus to	P4: Initial draft started. Needs further review by team members and coordination calls ????
	emphasize biomass, R&D board, and work to establish relationships with other departments/agencies to be part of this effort building bridges and addressing interagency issues. Phase 5: Comprehensive library of powerpoint materials and information that can be used by WBUG. Tough Questions and library of topics.	P5: Initial collection started. Need to decide on location for WBUG use (website, EPA coordination portal ????)
	General items for multiple phases: Versus issue has not been made clear yet. Perhaps extension marketing beyond briefing papers. Public Service Announcements (PSAs) and other tools, and a unique Woody BUG two-line catch phrase. There should also be a role for FS Conservation Education and utilizing their network. There should also be work with Legislative Affairs, who has done its own research on woody biomass utilization. There should be twice yearly briefings with joint Leg Affairs staffs to exchange information. An interagency brochure should be developed for conferences and meetings.	
9. Assist State Agencies:	DOI-BLM (lead) USDA FS	Timelines:
Support woody biomass utilization as part of a State's agenda	<u>Team Leader:</u> McKinley Ben-Miller, (DOI/BLM) <u>Team members:</u> Marcia Patton-Mallory, (FS), Loren Ford, (FS), Susan Ford, (FS)	P1: Initial contact was through the State & Private Redesign Update Newsletter 7/09 – 11/09. Additional contacts to
	Phase 1: As a result of the 2008 Farm Bill, each State is required to complete a statewide forest assessment by the Summer of 2010.	follow.
	The WBUG will encourage the States to fully develop woody bio- renewable utilization in their statewide forest assessments and	P2: Pending

	resource strategy documents.	
	Phase 2: Review the Checklists for Assessments i.e. used in the Northeast, for appropriate consideration of facilitating woody biomass utilization	P3: Pending
	Phase 3: Identify and address Needs and Gaps in existing plans as they relate to woody biomass utilization and the ability of the WBUG to assist addressing them.	P4: Pending
	Phase 4: Coordinate with Work Plan Item #2 to address and resolve contracting barriers to woody biomass utilization within States.	P5: Pending
	Phase 5: Identify biomass supply and infrastructure development issues which apply across State borders as well as those issues which may best be handled at the national scale.	P6: Pending
	Phase 6: Support the integration of woody biomass utilization into the USFS State & Private Forestry Redesign website.	
10. Road Map with Partners: Work with other Federal,	DOE (Lead) –USDA, EPA, DOD, DOI, and DOC <u>Team Leader:</u> Bryce Stokes, (DOE)	Timeline –
environmental, NGO, industry, forest landowners, and resource managers	<u>Team members:</u> Loren Ford, Daniel Cassidy, Donna Perla, Ed Gee	P1: Completed
to develop a comprehensive road-map for the sustainable	Phase 1: Organize a steering committee of selected external partners to develop goals, approach, deadlines, and	P2: Complete by July 2010
utilization of wood for energy and improved forest resources.	product/deliverables. Phase 2: Establish listening/input sessions to gather perspectives	P3: Complete by February 14, 2011
	and develop consensus on pathways forward. Phase 3: Develop a formal report. Phase 4: Briefings to Agency Leadership	P4: Complete by June 14, 2011
	Information for Phase 3 & 4 needs to be developed so it detailed but presented in a manner that is understandable.	
11. Feedstock and market development: Develop tools, policies and quidance to assist State,	DOE (lead) – USDA, EPA, DOD, DOI, and DOC <u>Team Leader:</u> John Stewart (EG&G) & (USFS) <u>Team members:</u> Ed Gee (USFS), Faline Haven (USFS), Craig Hustwit (DOE), Bryce Stokes (DOE), Edd Bills (EG&G), John	Overall progress report-outs as part of the WBUG monthly conference calls and quarterly meetings.
regional and local woody biomass market development	Ferrell (DOE), Henry Bastian (DOI), Scott Bell (USFS), Dean Graham (EG&G), Fred Deneke (EG&G), Rusty Dramm (USFS),	P1: completed November 2009;
and reliable feedstock streams to support industry capacity	Craig Rawlings (MTCDC), Shawn Grushecky (WVU), and Curt Hassler (WVU).	P2: completed January 2010;
building	Phase 1: Prepare a White Paper identifying issues, opportunities, challenges and recommendations to facilitate State, regional and local woody biomass market development and reliable feedstock streams	
	Phase 2: Prepare a national resource guide which highlights examples of successful biomass cooperatives, biomass sort yards, and other feedstock supply strategies, and how they were established, such as (a) forming business partnerships or joint ownership mechanisms; establishing a cooperative working group; land acquisition or leasing arrangements; equipment and facility	

rental or ownership options, etc; (b) small wood and bioenergy feedstock assessments; contracting or purchasing transportation; timber ownership and titling; barriers to feedstock acquisition, etc; (c) capitalization and financing issues such as risk mitigation, loan access, insurance, bonding and letters of credit, etc. (d) market development and research: how to access information (links to all known assessments, bidding, sales, contracts, loggers, resource professionals, etc); identifying available incentives and appropriate economic development resources - especially State and federal grants and technical assistance; identifying how much and where utilization or underutilization is already occurring; locations of small wood and bioenergy facilities; transportation and access status and constraints; assessing administrative, supply, operations and maintenance costs, etc (e) market buffering strategies: strategic reserve, storage and long-distance transport, contract escalation clauses and price guarantees, changing product lines to meet the ever changing markets, etc; (f) administrative considerations: hiring administrative, financial, wood procurement, and sort yard staff; accounting, legal, tax and regulatory concerns; permitting issues, etc. (g), balancing business development with in-woods operations, especially for small "start-up" operations (one man shows); (h) recommend the "cooperative" entity lead local efforts to establish standards for land management activities, harvesting techniques, and environmental protections to address environmental and sustainability concerns

P3: Resource Guide posted on WBUG web site. Guide printed and shared at conferences and meetings.

Phase 3: Phase 1: develop a marketing strategy to encourage the use and support of the Resource Guide (Task 2) by industry and other non-governmental partners prior to the release of the Guide; and Phase 2: develop a coordinated strategy, through local entities such the Chambers of Commerce, National Association of Counties, and others, to reach entrepreneurs targeted to use the Guide

P4: Phase 4 has shifted to the facilitation of feedstock. – Retain for Future RFS.

Phase 4: Organize a sub-group to address coordination and provide technical advice on financial incentives. Sub-tasks could include: Preparing a web-based summary of biomass grant programs and financial incentives in support of feedstock centers; Providing technical advice to the Congress, the Administration and the States on the status of feedstock center development, recommendations on adding or revising tools and financial mechanisms and assistance in writing legislation and/or policy documents on financial incentives; and offer grant-review assistance and advice to federal agencies.

Should be aligned with Action 8, Communication Plan. FSA and NRCS should be brought in.

12. Update MOU:

Feedstock Guide should be presented to the Biomass R&D Board.
All Federal Agencies – USDA, EPA, DOD, DOI, DOC, DOE.

Team Leader: WBUG Chair

Team members: Bryce Stokes (DOE), Noel Gurwick, Adam Jachimowicz (DOD), Chris Cassidy (USDA), Craig Hustwit (DOE), Edd Bills (EG&G), Ed Gee (USDA FS), Frank Caliva, John Stewart (EG&G), Henry Bastian (DOI), John Ferrell (DOE), Mark Decot (DOE), Marylin Buford (USDA FS), Donna Perla (EPA), Ryan Mulholland, Thomas Vorac (DOD), Mike Mungel (EG&G), Daniel Cassidy (USDA), Faline Haven (USDA FS), and Joanne Littlefair (DOC).

Timeline –This item was set aside pending briefings and direction from WBUG sponsors, Biomass Research and Development Board.

P1: TBD - As part of Task #8 Communication Plan – Brief Department/Agencies following direction of Board.

June 2010

	Phase 1: Determine agency interest and participation following	
	directions of Biomass R&D Board.	
	Phase 2: Convene a Team to draft a re-vision of the current MOU	P2: Form the Team – TBD pending
	or a complete new MOU	Biomass R&D Board direction.
	Phase 3: Present to newly constituted Biomass R&D Board and	
	have departmental solicitors review.	
13. Disaster Debris Plan:	All Federal Agencies. USDA, DOE, EPA, DOD, DOI, DOC	P1: Completed fall - 2010
	<u>Team Leader:</u> Ed Gee	
	<u>Team members:</u> John Plodnic, Donna Perla, Daniel Cassidy,	P2: Approval at June-2010 quarterly
	Henry Bastian	meeting to proceed.
	Phase 1: Federal agencies coordinate to develop an interagency	
	draft addressing disaster debris activities and approaches.	P3: ????
	Phase 2: Finalize the Disaster Debris Strategy with DOE	D . 0000
	Savannah River Lab and Mississippi State University; publish the	P4: ????
	document and finish the web site; complete the external outreach	D4 2000
	and distribution of the products.	P4: ????
	Phase 3: Web tools and posting Debris Strategy Plan. Work with	
	Emergency Management Coordinators (Davey Simonson – EPA and Alan Morse – Corp of Engineers, and others within each	
	Department) providing plan and possibly assistance with	
	incorporation of material in their emergency management training	
	curriculum and training programs.	
	Coordinate the publication of this Plan.	*
	Phase 4: Communication and outreach approach.	
	Phase 5: Host workshops and prepare materials before the next	
	Katrina-like event occurs.	
	Name and order of	
	The Disaster Debris Plan should be presented to the Biomass R&D	
	Board.	
14. Feasibility Studies	All Federal Agencies DOE, USDA, EPA, DOD, DOI, DOC <u>Team Leader:</u> Craig Hustwitt	P1: Completed Oct/Nov- 2010
	Team members: Ed Bills, John Stewart, Mike Mungal, Ed Gee,	P2 : Summer 2010
	Henry Bastian, Daniel Cassidy, McKinley Ben-Miller	
	Phase 1: Letter for round one and selection of projects	P3: ????
		P4: ????
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Statement		D2. 2222
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16. Woody BUG Operating	All Federal Agencies – USDA, EPA, DOD, DOI, DOC, DOE.	P1: Initial draft distributed after the June
	Team members: All WBUG members	
	Phase 1: Review Operating Principles Draft .	P2: ????
	Phase 2: Final Draft – acceptance at WBUG meeting	
	Phase 3: Revisit along with charter every 5 years.	P3: ????
15. Charter and Vision Statement 16. Woody BUG Operating Principles	Phase 2: Site visits and analysis Phase 3: Report and next steps with ESCOs Super ESCO, and PPA Phase 4: Round 2 – TBD on funding – Letter, surveys, site visits, etc. All Federal Agencies – USDA, EPA, DOD, DOI, DOC, DOE, Team Leader: WBUG Chair Team members: All WBUG members Phase 1: Review Charter & Vision Statement – comments/drafts from members Phase 2: Final Draft – acceptance at WBUG meeting Phase 3: Present to Biomass R&D Board for approval Phase 4: Revisit Charter every 5 years. All Federal Agencies – USDA, EPA, DOD, DOI, DOC, DOE, Team Leader: WBUG Chair Team members: All WBUG members Phase 1: Review Operating Principles Draft . Phase 2: Final Draft – acceptance at WBUG meeting	P4: ???? P1: To start in FY2011 P2: ???? P3: ???? P4: ???? P1: Initial draft distributed after the June 2010 quarterly meeting. P2: ????

Exhibit Two: 2010 Calendar of Events

<u>ACTION</u>: WBUG members need to self update as appropriate posting updates to this table and reposting updated document on the EPA portal – WBUG section.

Event	Date	WBUG Participant	Role	Exhibit (Y & Who is Staffing/N)	Payment
RETECH 2010	Feb. 3-5, 2010	Ed Gee, Faline Haven, Donna Perla, Henry Bastian, Marcia Patton-Mallory	Exhibitor, presentors	Washington, DC	
SmallWood Conference	Apr. 23-25, 2010	WBUG, WBUT members, Ed Gee, Henry Bastian,	Exhibitor, co-sponsor	>	
The 6th National 25x'25 Summit http://www.25x25.org/index.php?op tion=com_content&task=view&id=775&Itemid=263	June 29 through July 1, 2010				
2010 Annual Conference - Small Pellet Conference The Grove Park Inn Asheville, NC http://www.pelletheat.org/3/institute/2010summerConf/index.html	July 18-20, 2010				
Small Log Conference Const	Mar. 22.25				
Small Log Conference Coeur d'Alene Resort, Idaho www.timberbuysell.com/slc	Mar. 23-25, 2011				

Exhibit Three: WBUG Member Participation in Other Working Groups

<u>ACTION</u>: WBUG members need to self update as appropriate posting updates to this table and reposting updated document on the EPA portal – WBUG section.

WBUG Participant	Working Group	Topic
?????	NACD Forest Resource Committee	Forestry, fire and biomass issues for landowners and managers (all ownerships, but targeted to private lands)
Henry Bastian, McKinley Ben-Miller	National Fire Plan 10 Year Plan	Hazardous fuel reduction, biomass and small wood utilization
Ed Gee	SAF Climate Change Task Force	Climate change
Marcia Patton-Mallory	WGA Biomass and Biofuels Task Force	Biopower (2004-2005) and biofuels (2007)
Bryce Stokes	25x'25 Alliance	Renewable energy development
Bryce Stokes, Donna Perla, John Ferrell, Ed Gee	Inter-Agency Working Group on Alternative Fuels	Alternative fuels, Coal and biomass to liquid fuels
Bryce Stokes, Donna Perla	Biofuels Plan Feedstock Development Team	National Biofuels Action Plan
World Nieh,	Biomass Conversion Interagency Working Group	National Biofuels Action Plan
Craig Huswit, Ed Gee, Edd Bills, Henry Bastian	Energy Conservation	Renewable and clean energy policy
?????	Ecosystem Services Task Team	Federal research and development on ecosystem services
Staff support: Henry Bastian	Wildland Fire Leadership Council	Federal wildland fire executives and elected officials from State or Tribal governments focused on national policy issues
Paul Johnson, Ed Gee, Marilyn Buford, Loren Ford and Marcia Patton-Mallory	USDA FS - Energy Taskforce	Development of Energy Strategic Plan